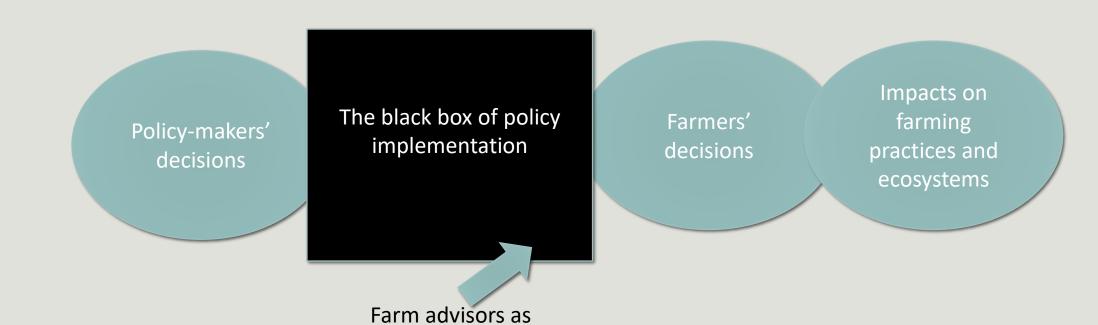
# The everyday work of farm advisors as interface bureaucrats in greening French agricultural policies

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## The greening of agricultural policies



interface bureaucrats

#### Research questions

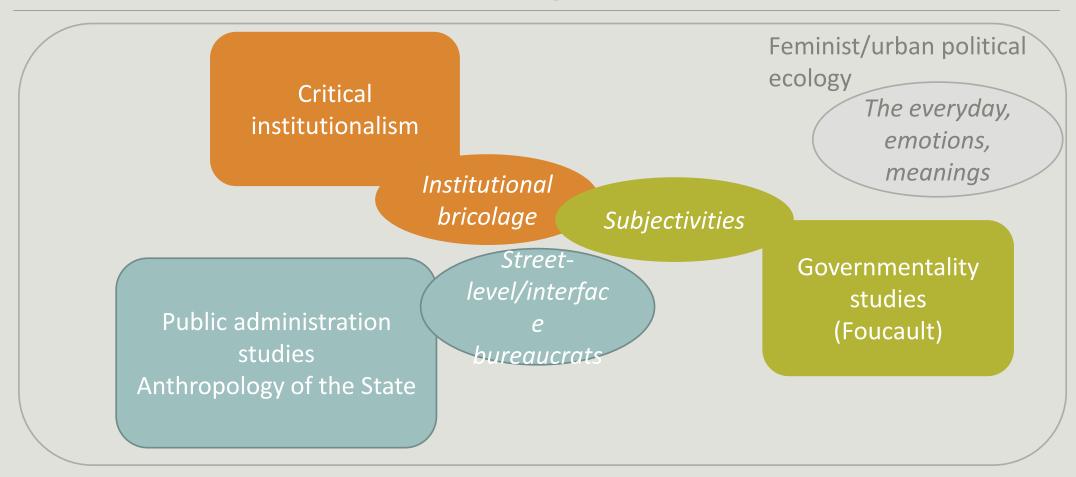
- How do farm advisors, as interface bureaucrats, manage possible tensions resulting from the greening of agricultural policies?
- How do these tensions influence their practices and policy implementation?

Case study of two policy instruments: the GIEE and 30,000 farms





## Theoretical assemblage



#### GIEE & 30,000 farms in Occitanie region

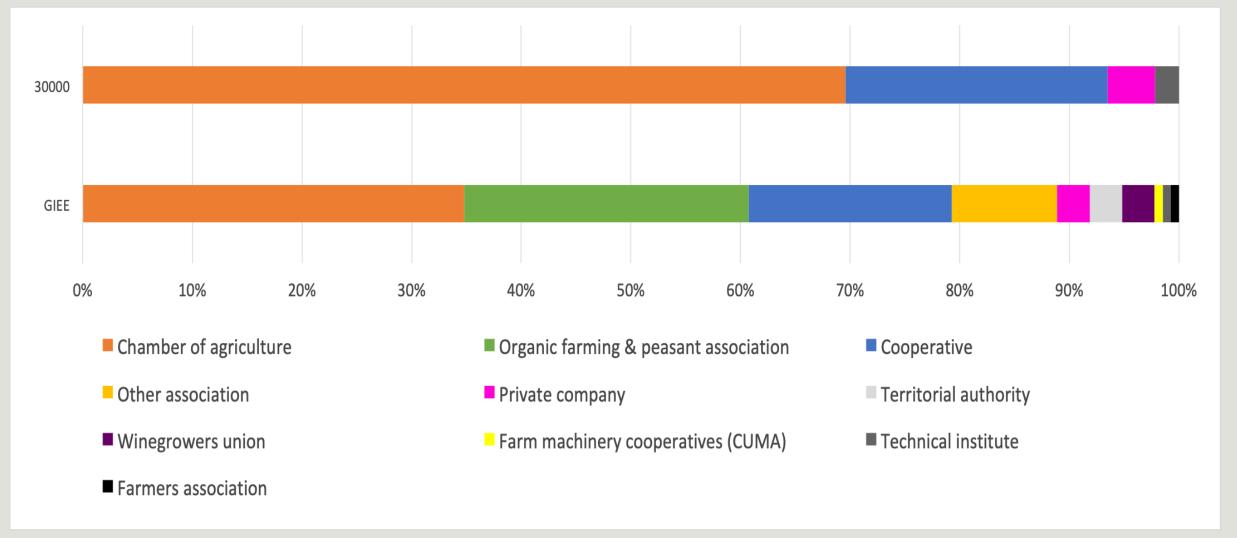
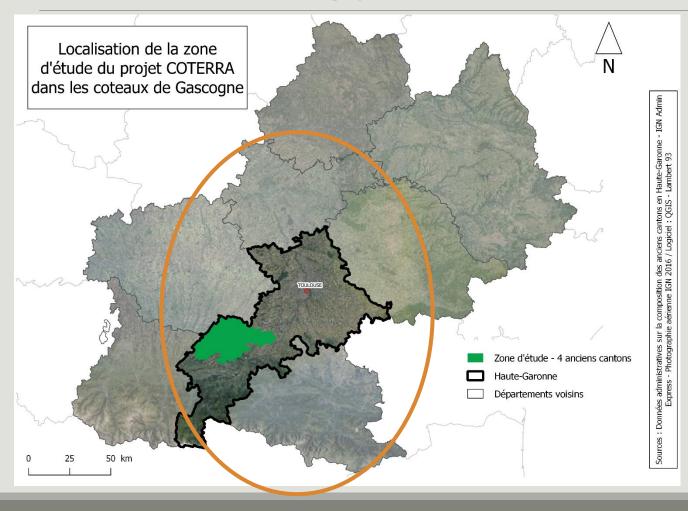


Fig. 1. Distribution of the types of structures facilitating the groups for each scheme in Occitanie (2021 data, DRAAF Occitanie)

## Methodology



Semi-structured interviews on the perceptions of agroecological policies

Debates based on film screenings on agricultural extension and policy instruments

Semi-structured interviews on the facilitation of GIEE and 30,000 farms

# Methodology

Table 1. Number of informants/participants across research stages and actors' categories

Research stage (related project name)	Farm advisors		Officers from agricultural organizations		State functionaries	
	Female	Male	Female	Male	Female	Male
Round 1 of interviews (COTERRA)	3	2	1	1	0	5
Local public debate (COTERRA)	3	4	/	/	/	/
Regional public debate (COTERRA)	1	5	1	1	2	1
Round 2 of interviews (TERRAE)	6	4	1	1	/	/
Total	12	18	3	3	2	2

#### Results

Navigate across organisational strategies

Give meaning by performing multiple subjectivities

Maintain relationships through institutional bricolage

## Different organisational strategies

- Re-affirm their authority as a leader of agricultural extension
- •« ... create groups to create groups, just because there is funding or because we need to go, to show that...» (interview, early career female advisor, Chamber of Agriculture, March 2021)
- Secure funding
- Keep a form of legitimacy on technical expertise and on new challenges
- Support market strategies
- « it was for us a source of farmers, which we can then make certified HEV and start developing products it was our target » (conseillère de coopérative viticole, 2021)
- Make territories governable
- Identify new farmer leaders

#### New opportunities to create meaning?

#### **Bring a vision**

«The vision of the GIEE policy scheme? This scheme, in itself, does not necessarily convey any specific vision of agroecology, we have to bring it. » (conseillère, chambre d'agriculture)

#### Performing multiple subjectivities and related tensions

- Technical expert
- Supporting farmers to develop « a soul and a will for agroecology e »
- Transformative agent

#### Maintaining relationships

« If the group is not active, if it is not close-knit, well, for the facilitator, it is a hell to try to implement anything »

(female advisor, chamber of agriculture, January 2021)

- Agroecology, a shared goal to work together?
- Bricolage work to navigate between their own values, those of farmers, administrative rules and organisational strategies
- Continuous efforts to give farmers autonomy and get them 'participate' while maintaining group dynamics

#### Discussion and conclusion

- Relevance to analyse the banal practices of interface bureaucrats in policy implementation
- •Farm advisors face multiple tensions to keep meaning, accommodate different values et visions and maintain relations with farmers: they peform multiple subjectivities and try different forms of institutional bricolage, implying high level of affective labour
- Specific case of organisational and participatory instruments
- Further research: gendered subjectivities and social justice issues

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